## The Transformative Agenda:

What does it mean for Cluster Coordination?





































FAO

WFP

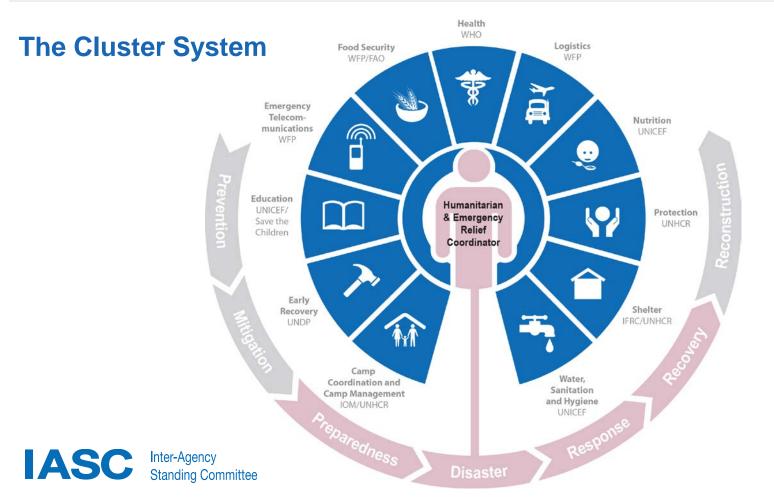
World Bank OHCHR

Rights

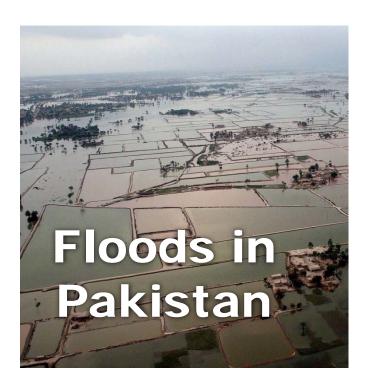
of IDPs



UNDP



# 2 0 1 0

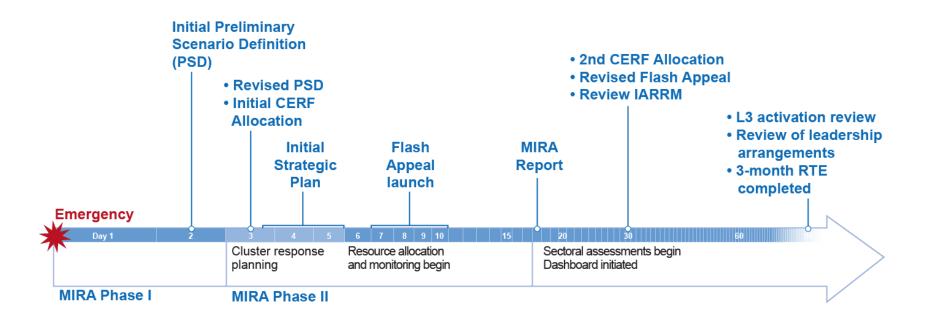




"In December 2011, the IASC adopted the Transformative Agenda. It focuses on three key areas: better leadership, improved accountability to all our stakeholders and improved coordination. The impact of these changes, which we are now introducing, will be more lives saved, faster."

-Valerie Amos, Emergency Relief Coordinator and Chair of the Inter-Agency Standing Committee

### **Actions in a Level 3 Emergency**





"The inadequate cholera response in Haiti – coming on the heels of the slow and highly politicised flood relief effort in Pakistan – makes for a damning indictment of an international aid system whose architecture has been carefully shaped over the past 15 years . . . The clusters, at best, seem capable of only passing basic information and delivering few concrete results."

 Dr Unni Karunakara, MSF President,

### **System-Wide Activation**

Inter-Agency Rapid Response Mechanism



Deployment of pre-identified humanitarian leaders with various expertise





"An indiscriminate application of all clusters in every emergency will waste resources and may reduce opportunities for governments to provide humanitarian assistance to people in need"

- IASC Reference Module for Cluster Coordination at the Country Level, September 2012

"The scale of international coordination arrangements should be tailored to the operational context and to support national efforts . .. Avoid developing complicated coordination arrangements; not all clusters need to be activated in every response."



Clusters aren't permanent structures . . .

... yes, but when considering de-activation, remember the need to address any on-going critical humanitarian needs and the possibility of recurring or new disasters.







"There is a need to restate and return to the original purpose of clusters, refocusing them on strategic and operational gaps analysis, planning, assessment and results"

IASC Principals, December 2011



#### **Cluster Management.**

.. balancing inclusion and decision-making



Coordination Reference Modules, Chapter 4 – Cluster Management Arrangements

"Without constant commitment by cluster participants, coordination will not support an effective response"







"Humanitarian actors, and appropriate coordination mechanisms, should be at the point of delivery to affected people"













# "We can no longer operate in silos"





#### Coordination **Performance Monitoring.**

... Are we living up to the expectations of all partners and delivering results?











Where to get . . .



