



Co-led by the International Federation of Red Cross and Red Crescent Societies and the Office of the United Nations High Commissioner for Refugees, the GSC is a platform of shelter and settlement partners. Its mission is to support crisis-affected people to live in safe, dignified and appropriate shelter and settlements. The GSC and country Shelter Clusters work collectively with national response actors to support people affected by natural disasters and conflict with timely, effective and predictable shelter and settlement responses.

Since the Cluster Approach was rolled out in 2006 the GSC has worked with an ever-growing range of partners. There is increasing recognition that shelter and settlement responses not only provide physical dwellings but also stable foundations to rebuild lives and support a range of multi-sectoral outcomes. Building on its commitment to partnership, the GSC is implementing its 2018-2022 strategy collaboratively with many other actors under the guidance of its Strategic Advisory Group (SAG) and the Global Shelter Cluster lead agencies.

During 2019, GSC partners supported 14.2 million people with shelter and NFI assistance. In the first half of 2020, GSC partners supported 7.2 million people with shelter and NFI assistance. These efforts including support to the GSC governing structures, working groups, communities of practice, and the GSC website were possible thanks to the support of our donors, partner agencies and members of the SAG whose contributions have made GSC activities more sustainable.



Global Shelter Cluster Strategy 2018 - 2022

AIM

STRENGTHENED SHELTER AND SETTLEMENTS RESPONSES THAT BUILD RESILIENT COMMUNITIES



COORDINATION

Coordination contributes to a localised, predictable, effective and timely response

1.1 PREDICTABLE, TIMELY, EFFECTIVE Support and services for Shelter Clusters

1.2 LOCALISED
AND AREA-BASED
Strengthening areabased coordination and
promoting settlement
approaches

1.3 TRANSITION TO RECOVERY

Facilitating transition to recovery coordination, enhancing engagement with governments and development actors

1.4 INTEGRATED RESPONSE

Effective inter-cluster coordination and joint response planning approaches



Increased recognition
of shelter and
settlement in
humanitarian
response and recovery

2.1 IMPORTANCE OF SHELTER AND SETTLEMENT

Strengthened understanding of shelter and settlement's critical multi-sector impact

2.2 ENGAGEMENT Increased donor and

agency engagement and support for shelter and settlements sector

2.3 RESPONSE FUNDING

Critical funding and response gaps are monitored, communicated and supported

2.4 INFLUENCING

Engaging others: appropriate urban assistance, cash and markets-based programming, area-based approaches





Shelter response informed by evidence, best practice and learning

3.1 AVAILABLE AND USED

Evidence available and used to inform planning, coordination and decision-making

3.2 EVIDENCE GAPS FILLED

Key shelter and settlement evidence gaps filled

3.3 CAPITALISATION

Knowledge management systems in place to capitalise on lessons learned as well as best practice in order to bring about change in sector policy and practice





Shelter sector capacity to address ongoing and emerging challenges

4.1 SKILLS

Increased and localised shelter response capacity

4.2 PREPAREDNESSCountry workshops and

HLP

4.3 UTILISING CASH AND MARKETS

Shelter responders apply cash and markets modalities appropriately

4.4 FUTURE OF SHELTER AND SETTLEMENT

Analysis of sector future response needs and capacity

MAINSTREAMED PROTECTION, GENDER, DISABILITY AND ENVIRONMENT

ACTIVE CLUSTERS

\$**406**M **FUNDING RECEIVED**

1.6B **FUNDING REQUIRED**

■ MILLION PEOPLE SUPPORTED** **FUNDING GAP**

11 NATURAL DISASTERS

7.2M PEOPLE SUPPORTED

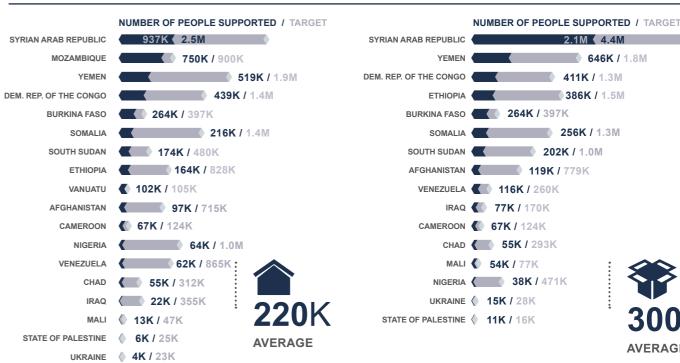
9 (30%)

ASIA-PACIFIC





NFI INTERVENTIONS



BREAKDOWN OF

CLUSTERS

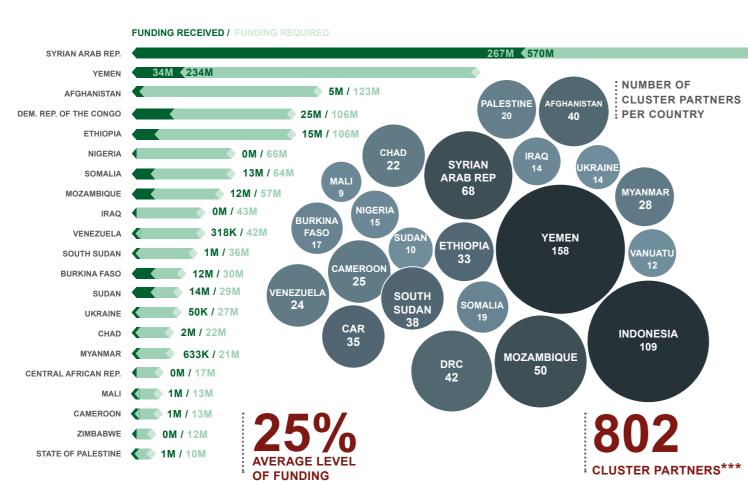
BY TYPE OF CRISIS



15

(50%)

UNHCR



19 (63%) CONFLICT **4** (14%) 4 (14%) MENA 11 (37%) **1**_(3%) **1**_(3%) 2(6%) NATURAL AMERICAS EUROPE DISASTER IOM/UNHCR **SYSTEM-WIDE LEVEL 3 EMERGENCIES** DEMOCRATIC REPUBLIC OF THE CONGO SYRIAN ARAB YEMEN REPUBLIC | > MARCH 2018 > DECEMBER 2018

* The data presented here has been made available to the Global Shelter Cluster through factsheets. Achievements are from all cluster partners (not just the lead agency). Any form of shelter and/or NFI assistance is counted (except for distribution of single items). To avoid overlap, this is based on the highest number of beneficiaries for either NFI or shelter per country (if no total figure has been provided for the number of people reached).

The NFI/Shelter cluster led by UNICEF with a Shelter WG led by UNHCR became a Shelter Cluster led by UNHCR with an NFI WG led by UNICEF

CHANGED CLUSTER

9 (30%) IFRC

19 CONFLICT SITUATIONS

15(50%)

^{**} Based on factsheets submitted by clusters and OCHA's Financial Tracking Service, all amounts are in USD. Funding is received by cluster partners.

^{***} The number of cluster partners is based on the number reported by the cluster in its factsheet. This number does not include clusters in preparedness mode

GLOBAL SUPPORT TEAM ACTIVITIES

Data includes information received to date from members of the GSC Support Team, except for the Global Cluster Coordinators.



BY TYPE

395

REMOTE

COUNTRY

SUPPORT

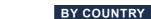
106 (17%) MENA

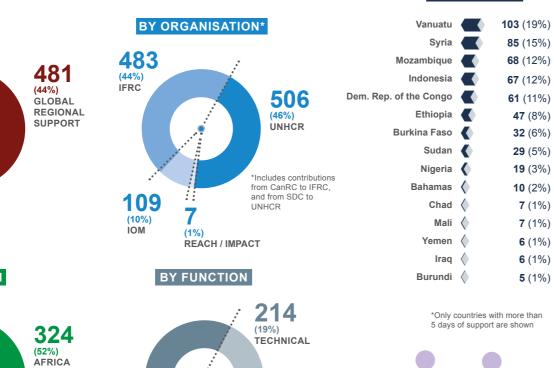
175 (28%) ASIA-PACIFIC

16

(2%) AMERICAS

EUROPE



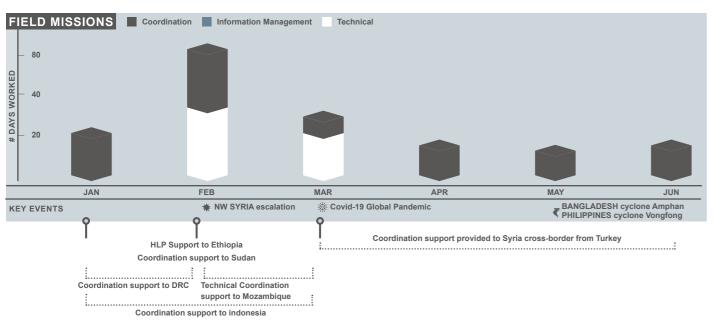


217

MANAGEMENT

(20%)
INFORMATION





674

(61%) COORDINATION

Strategy Indicators table

| STRATEGIC AREAS AND RESULTS | INDICATORS | TYPE | BASE- LINE | TARGET 2020 | ACTUAL 2020 | TARGET 2022 | MEANS OF VERIFICATION |
|---|--|--------------|---------------|----------------|----------------|----------------|--|
| 1 COORDINATION Coordination contributes to an effective and accountable response | % of stakeholders who are satisfied with the performance of the Shelter Cluster disaggregated by country-lev- el and global | Out- come | 90% | 90% | 88% | 90% | Annual survey completed by stakeholders |
| 1.1 Predictable, timely, effective support and services for Shelter Clusters 1.2 Strengthening area-based coordination and promoting | Average time (hours) in which a trained and experienced coordinator is deployed to newly activated country-level clusters | Output | < 72 HRS | < 72 HRS | < 72 HRS | < 72 HRS | Deployment / mission reports, requests from country-level clusters for support |
| settlement approaches 1.3 Facilitating transition to recovery coordination 1.4 Effective inter-cluster coordination and joint response planning | % of country-level clusters that un- dertake a cluster performance review with partners and implement the action plan recommendations at least once per year | Output | 15% | 60% | 27% | 80% | SAG meeting minutes, GSC website, country Action Plans |
| 2 ADVOCACY Increased recognition of shelter and settlement in humanitarian response and recovery 2.1 Strengthened understanding of | % of the total humanitarian funding received that is allocated to the Shel- ter Sector, disaggregated by region and crisis type | Out- come | 3.7% | 4.7% | 4.0% | 5.7% | FTS or country-level Factsheets data |
| shelter and settlements's critical multi-sectoral impact 2.2 Increased donor and agency engagement and support for shelter and settlements sector 2.3 Critical funding and response gaps are monitored, communicated and supported | # of advocacy statements/positions established and regularly updated | Output | 2 | 5 | 3 | 10 | GSC website |
| 2.4 Engaging others: appropriate urban assistance, cash and markets-based programming, area-based approaches | % of people assisted vs people target- ted, disaggregated by region and crisis type | Output | 57% | 65% | 27% | 70% | GSC website |
| 3 EVIDENCE-BASED RESPONSE Shelter response informed by evidence, best practice and learning 3.1 Evidence available and used to inform planning, coordination and decision-making 3.2 Key shelter and settlement evidence gaps filled 3.3 Knowledge Management systems in place to capitalise on lessons learned as well as best practice in order to bring about change in sector policy and practice | % of cluster partners reporting that response strategies are "appropriate" based upon the existing evidence | Out- come | 62.5% | 68% | 74% | 75% | Annual survey completed b stakeholders |
| | Summary of shelter lessons learned is regularly collected and disseminated | Output | 1 | 3 | 3 😷 | 5 | Global publications |
| | % of shelter cluster coordinators and partners reporting that they have access and use evidence, learning and best practice | Output | >90% | >90% | >90% | >90% | Annual survey completed b stakeholders |
| CAPACITY Shelter sector capacity to address ongoing and emerging challenges | % of cluster coordination team mem- bers who feel prepared/have access to tools to address ongoing and emerging challenges | Out- come | 57.5% | 70% | 98% | 80% | Annual survey completed by stakeholders |
| 4.1 Increased and localised shelter response capacity 4.2 Country workshops and HLP | # of people trained in key cluster coordination roles during the reporting period | Output | 43 | 60 | 100 | 80 | Participants lists |
| 4.3 Shelter responders apply cash and markets modalities appropriately 4.4 Analysis of sector future response needs & capacity | # of people trained in coordination trainings who are deployed in deputy/ junior coordination roles to country-level clusters during the reporting period | Output | 0 | 5 | 4 | 10 | Mission/deployment reports |



CLUSTER LEAD AGENCIES





2019-2020 SAG MEMBERS









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DONOR CONSULTATION GROUP MEMBERS







OTHER PARTNERS



































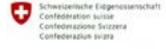












Swiss Agency for Development and Cooperation SDC













