

GLOBAL CCCM CLUSTER INTERIM STRATEGIC ADVISORY GROUP MEETING

Thursday 4 August, IOM Geneva
10:00 – 14:15

Global Cluster Coordinators	Strategic Advisory Group	Cluster Support Team
Participants in attendance		
Kim Roberson	Joshua Scrieier – LWF Christian Gad – DRC (with Niklas Agerup – DRC) André Krummacher – ACTED David Preux (standing in for J-P Antolin)– IOM Giovanna Federici – NRC	Margo Baars – IOM (co-chair) Timothy Foster – (co-chair) Marjolein Roelandt – UNHCR Daniel Szabo – IOM Garrett Flint – IOM (note-taker)
Apologies		
Nuno Nunes	Andrew Cusack – UNHCR Roland Schlott - LWF	Daniela Raiman Milindi Illangasinghe

Welcome and introductions

On review of the agenda, the SAG ToR and interim SAG mechanics were raised as an additional point for discussion.

It was clarified that the Interim SAG membership is as follows: Acted (Andre Krummacher), DRC (Christian Gad), NRC (Giovanna Federici), LWF (Roland Schlott), UNHCR (Andrew Cusack) and IOM (Jean-Phillippe Antolin). Each member may nominate alternates from their organizations as necessary. Members of the Cluster Support Team attend as observers. Observer numbers are not currently limited.

This composition is different to that proposed in the draft SAG ToR. This composition was agreed based on interest expressed at the time of initiation, and the group has been tasked with reviewing the SAG ToR to be tabled at the retreat. The formal SAG will be also established at the retreat.

At the Interim SAG meeting scheduled for 2 September, the SAG ToR will be reviewed and the mechanics and process of the ToR endorsement and formalisation of the SAG at the retreat will be discussed and agreed.

Issues to cover regarding the SAG ToR include: membership (number of SAG members, from which types of entities); presence and limitations on observers; chairing arrangements. Issues to cover regarding the process for formalising the SAG include: to whom and how to open nominations; whether and how to run an election for membership at the retreat (noting the frequent imbalance between IOM/UNHCR and NGO presence).

The Cluster Support Team will prepare brief issues and options papers on the key areas to guide the 2 September meeting, based on discussions to date and any additional feedback on the current draft ToR, which will be recirculated. Any additional comment to be received from the SAG within a week of recirculation.

Following the 2 September meeting, nominations for the SAG can be opened, in accordance with the agreed process.

The value of face to face meetings was agreed, and physical attendance for the 2 September meeting strongly encouraged.

Review and Finalization of Retreat Agenda

The draft agenda (version 10) was developed based on the outcomes of the cluster survey; preliminary discussions at the previous SAG and subsequent discussions with the Global Cluster Coordinators and support team.

Main points raised/changes agreed in relation to the agenda were:

- There is a need to link the sessions across the two days so that they build towards the strategy discussion, and have greater coherence. This will include the first session (welcome and opening remarks – to be delivered by the GCCs and Tim Foster) providing a clear overview of the Global Cluster Strategy draft, and drawing the links between the retreat sessions, their desired outcomes, and the eventual input to the strategy on day 2.
- The strategy session on day 2 will have breakout groups during which participants will have the opportunity to give input on each of the outcomes. The strategy will not be presented as a finished product, nor will it be endorsed at the retreat: the retreat will give inputs, and the SAG will subsequently present the strategy to the leads for endorsement.
- To allow greater time for the strategy discussion, the participation and accountability session will be combined with that on Community Based Complaints Mechanisms.
- While the agenda topics have been informed by the cluster survey, an analysis of the responses of UN and NGO/other responders might lend greater depth. The Cluster Support Team will do so.
- The proposed speakers (none of whom have been confirmed – proposals only) were not sufficiently balanced (UN/NGO in particular). SAG will submit ideas for speakers, and for participants from partners who would enrich the event. IOM has limited funds available to support partner attendance.
- It was agreed that a breakout session on capacity building would be added on day one.

On specific sessions, it was queried why urban displacement did not appear. These issues will inevitably be included within the session on area-based approaches, given the roots of this discussion in urban thought. It was noted that the desired outcomes of this session ('the role of the cluster in area-based, neighbourhoods or settlements approaches') need to be made very clear, so that the conversation can move forward constructively. The core of the issue is to define the scope and identity of the cluster; this requires further consideration by the SAG prior to the retreat, which will also be required in defining the vision and mission of the cluster in the strategy 2017 - 2021.

On cash-based transfer, this will be an initial discussion. The cash discussion isn't just about cash transfer delivery by CCCM actors, there are other aspects as well: what is our position on cash coordination as a cluster? How do we 'future proof' our camp managers and IM staff for a scenario in which most delivery is cash? But also: how do you do cash in camps? What types of services make sense? There may be some advice that CCCM cluster can give about what makes sense with cash in camps. The future seems to be moving toward 'multi-purpose, multi-sector': so are the people who are overseeing camps, are they the best ones to be in charge of a multi-purpose multi sector approach?

Regarding the logistics of the retreat, it was noted that there is no cap on numbers per agency at present. Based on previous experience, it is not expected that the numbers will exceed the planned capacity (120 people).

It was noted that there is interest in inviting Government partners from certain operations, and on enlarging the pool of attending NGOs. SAG to suggest additional potential attendees. IOM has limited funds available to support partner attendance.

Global CCCM Cluster Strategy 2017-2021

The draft strategy was prepared based on IASC guidance on the role of global clusters; the outcomes of the cluster survey; and key cluster documents.

Main points raised/changes agreed in relation to the draft strategy were:

- Emphasise the centrality of implementation in the field.
- Terminology must be clear and consistent: and easily understandable to lay readers and field staff.
- The politics of camps should be mentioned, in a straightforward, realistic way (revision of current text).
- 'Core initiative' will be discarded in favour of 'output'.
- Interaction between refugee camp management and CCCM Cluster should be brought up in the strategy. Bridging contexts of refugees, IDPs, etc. It stands out in its absence.
- The flexibility and living status of the document should be emphasised, especially given the tight timeframe for producing it.
- Overall, the strength of statement in terms of the cluster's direction and identity is not yet there.
- Shift outcome 1 (The Global Cluster is functioning well) to 4 - self-centred to have it first.

It was agreed that the draft presents a good point of departure for the strategy development. SAG will provide any further written comments, including proposed draft activities under each outcome. The

Cluster Support Team will then redraft, adding activity detail, and recirculate to the SAG for further review and discussion at the 2 September meeting.

Regarding process, it was agreed that the strategy will not be endorsed at the retreat: this was thought too ambitious. The retreat will rather gather inputs and critique, and rubber stamp in principle. The SAG will subsequently present a strategy to the leads for final endorsement.

Vision and Mission

Key elements to include clearly in the cluster vision and mission were noted as:

- Participation; representation; voice
- Raised profile of preparedness
- Consistent terminology (favouring ‘camps and camp-like settings’) and elaborate definitions
- Separate mission and scope

SAG members drafted visions, which included:

Forcibly displaced people (or IDPs) have – when needed and considered best possible option – access to well-coordinated and dignified protection and assistance in communal settings, in accordance with rights, standards and best practices in participation.

CCCM cluster involvement ensures that IDPs in and outside camps are key agents in a participatory CCCM process which enables effective access to enjoy basic human rights during displacement

There was some inconclusive discussion about what the prominence of early and durable solutions should be in CCCM. Should it be linked strongly? Is it an area of our core competency? What role do we see CCCM playing in the future in finding durable and early solutions?

NEXT MEETING

The next Interim SAG will be held on **Friday, 2 September**.

SAG to indicate time preferences given travel limitations.

ACTION POINTS

Retreat agenda

- Cluster Support Team to revise agenda based on discussion and circulate to SAG.
- **SAG members to suggest speakers and participants, and inform whether they would like to participate in the development of any sessions, by Friday 12 August.**
- Cluster Support Team to conduct further analysis of cluster survey.

Strategy 2017 - 2021

- **SAG to submit additional written comment, if any, on Version 1 strategy, and proposed activities under each outcome, by Friday 12 August.**
- Version 2 of strategy to be drafted by support team, taking into account comments at this meeting (and any further received), and sent to SAG by Friday 19 August for further review.
- Strategy to be discussed again at 2 September meeting.

SAG ToR

- Draft SAG ToR to be recirculated.
- **SAG to submit their comments on the TOR by Wednesday 17 August.**
- Cluster Support Team to recirculate a revised version of the TOR reflecting comments received (by Wednesday 24 August), for further SAG review and flagging of any additional issues which require discussion at the next SAG meeting.
- Revised SAG TOR to be discussed and approved for tabling at retreat at next SAG meeting on 2 September.

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