



# Enhanced HPC Approach 2020

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Global Protection Cluster Workshop  
23 May 2019  
Bangkok, Thailand

# Enhanced HPC Approach 2020

**Step-by-Step  
Practical Guide**  
for Humanitarian  
Needs Overviews,  
Humanitarian  
Response Plans  
and Updates

Humanitarian Programme Cycle  
April 2020



## HUMANITARIAN NEEDS OVERVIEW AFGHANISTAN

HUMANITARIAN  
PROGRAMME CYCLE  
2020  
JANUARY 2020



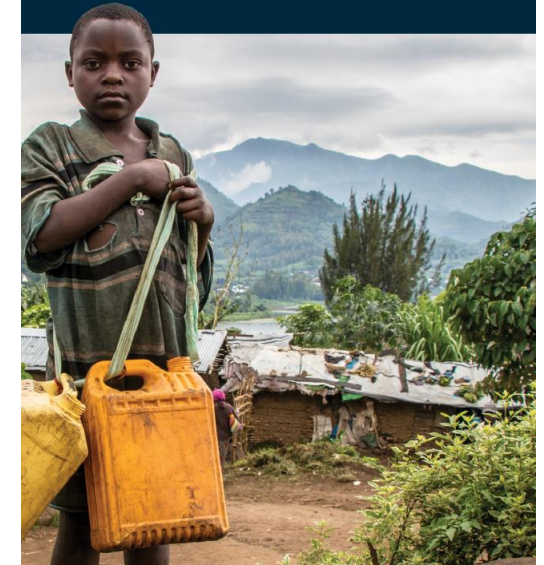
## HUMANITARIAN RESPONSE PLAN AFGHANISTAN

HUMANITARIAN  
PROGRAMME CYCLE  
2020 - 2021  
ISSUED JANUARY 2020



## GLOBAL HUMANITARIAN OVERVIEW 2019

UNITED NATIONS COORDINATED  
SUPPORT TO PEOPLE AFFECTED  
BY DISASTER AND CONFLICT



Comprehensive

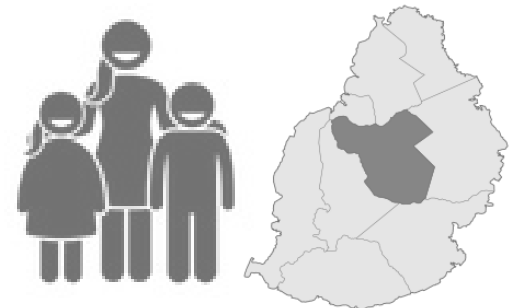
● Forward Looking

● Prioritized

● Authoritative

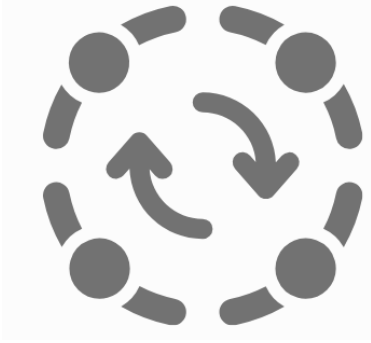
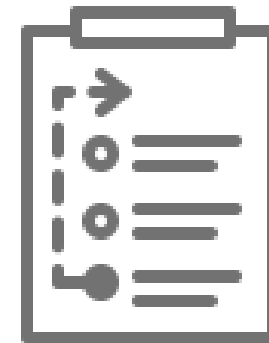
# What is new for the 2020 HPC?

- ✓ Strengthening **linkages between HNO and HRP.**
- ✓ Identification of **development-related needs and priorities** (economic development, poverty reduction, institutional capacity and infrastructure, good governance, etc.)
- ✓ Increased **focus on the inter-sectoral nature of needs** and **inter-sector response required**
- ✓ Identifying **priority groups and/or geographic areas** directly based on the needs analysis, and formulating results-based strategic objectives



## What is new for the 2020 HPC? (cont.)

- ✓ Establishing or augmenting **monitoring systems** that allow for on-going analysis of changes of the situation and needs together with response achievements
- ✓ **Prioritizing inclusivity** through disaggregation and/or analysis of the differential impacts of the crisis and associated needs for diverse groups of people including **communicating with communities**
- ✓ Forward looking **risk analysis, projections and anticipatory actions.**



# Available Guidance

1. **Step-by-step Guide** for integrated needs and response planning process

2. **Glossary** with commonly agreed definitions of concepts and terms.

3. A **matrix** of responsibilities, accountability and coordination roles, describing roles of different stakeholders in completing identified tasks.

4. **Revised (annotated) HNO and HRP templates** and associated template guidance.



# Step-by-step:

Needs assessment &  
analysis

**HNO**

Response analysis &  
planning

**HRP**

**1** Agree on the scope and focus of the analysis

**2** Review and analyse data and information and identify gaps

**3** Review and approve analysis results and monitoring requirements

Select priority humanitarian consequences to address **4**

Analyse response options and formulate strategic objectives **5**

Review and approve strategic objectives and monitoring requirements **6**

Formulate activities and estimate the cost of the response plan **7**



# Needs Analysis

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## Humanitarian Needs Overview (HNO)

### HUMANITARIAN NEEDS OVERVIEW AFGHANISTAN

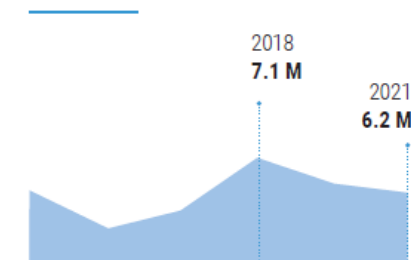
HUMANITARIAN  
PROGRAMME CYCLE  
2020  
JANUARY 2020



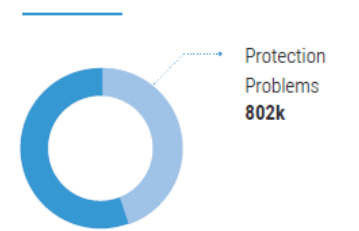
# 2020 HNO – Enhancing:

- ✓ Emphasis on jointly agreeing on **scope of analysis** and conducting **inter-sectoral analysis**.
- ✓ Identifying current **humanitarian consequences** of a crisis and their **evolution**;
- ✓ Centered on selected priority **population groups (including sub-groups)** and **geographic areas identified as most vulnerable**;
- ✓ **Projection** of current humanitarian consequences and needs based on **risk, vulnerabilities and capacities**.
- ✓ **Continuous monitoring** of situations, needs and response.

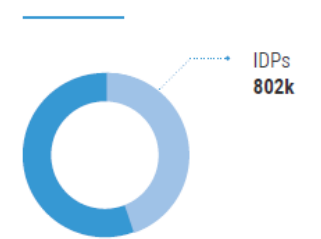
Evolution and Projection of Needs  
Millions of people



Needs by Humanitarian Consequence  
Thousands of people



Needs by Population Groups  
Thousands of people



HAZARD & EXPOSURE  
**8.8**



VULNERABILITY  
**7.2**



LACK OF COPING CAPACITY  
**7.5**





# Humanitarian Consequences

## Humanitarian Consequences

Humanitarian consequences are the effects of stresses and shocks on the lives and livelihoods of affected people, and their resilience to future negative events.



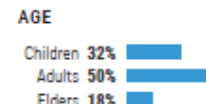
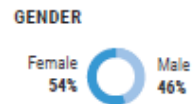
Immediate Short-term

Short to medium-term

Medium to Long-term

## 1 Critical problems related to living standards

PEOPLE IN NEED  
**890 k**



DISABILITY  
**15%**

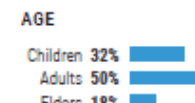
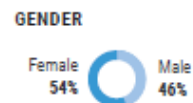
HUMANITARIAN CONSEQUENCE	PEOPLE IN NEED	PROJECTION OF PIN 2020 - 2022	MOST VULNERABLE GROUPS	ASSOCIATED FACTORS
Consequence one	220.1 M		Displaced by conflict	El Nino-induced droughts
Consequence two	66.7 M		Affected by natural disasters	El Nino-induced droughts
Consequence three	31.1 M		Undocumented returnees	El Nino-induced droughts
Consequence four	28.8 M		Refugee returnees	El Nino-induced droughts



### HUMANITARIAN CONSEQUENCE 1

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PEOPLE IN NEED  
**890 k**



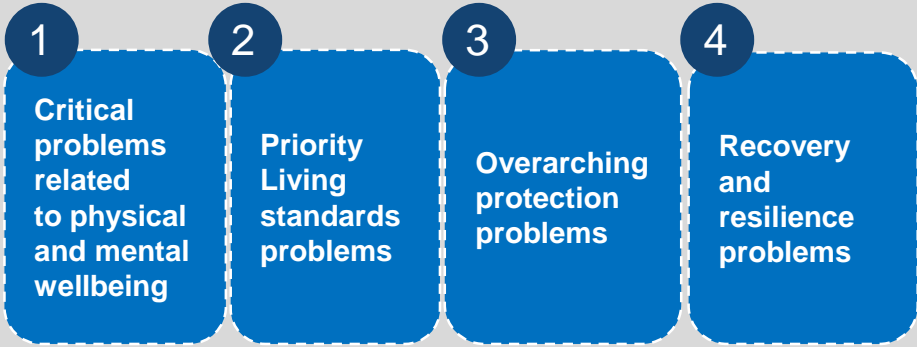
DISABILITY  
**15%**

VULNERABLE GROUP	PEOPLE IN NEED	MODERATE NEED	SEVERE NEED	ASSOCIATED FACTORS	LOCATIONS
Displaced by conflict	220.1 M	220.1 M	220.1 M	El Nino-induced droughts	District one
Affected by natural disasters	66.7 M	66.7 M	66.7 M	El Nino-induced droughts	District one
Undocumented returnees	31.1 M	31.1 M	31.1 M	El Nino-induced droughts	District one
Refugee returnees	28.8 M	28.8 M	28.8 M	El Nino-induced droughts	District one

# Humanitarian Consequences (contd.)

## Humanitarian Consequences

Humanitarian consequences are the effects of stresses and shocks on the lives and livelihoods of affected people, and their resilience to future negative events.

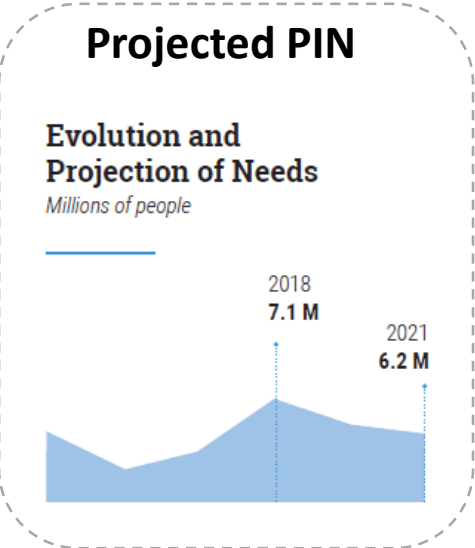
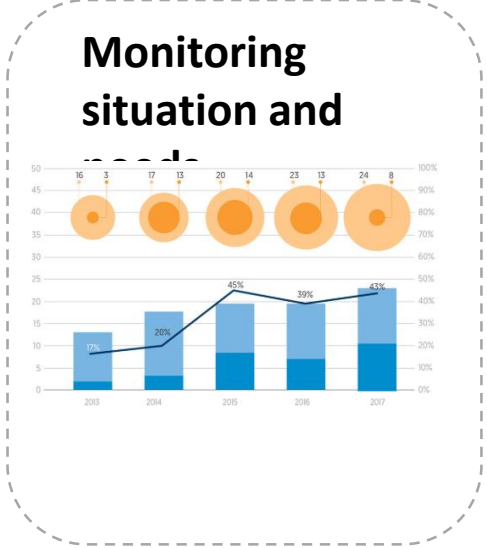
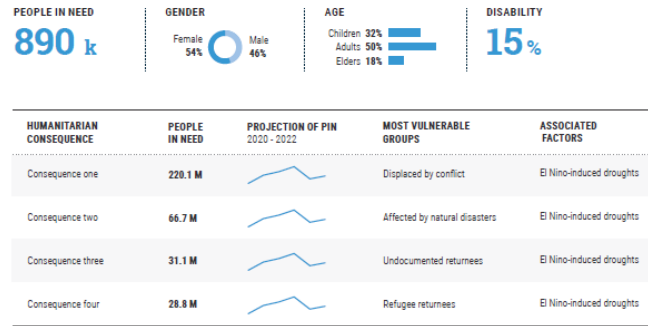


Immediate Short-term

Short to medium-term

Medium to Long-term

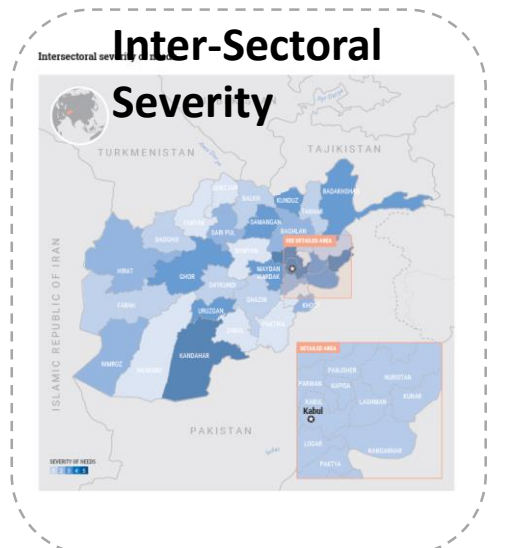
### 1 Critical problems related to living standards



### Inter-Sectoral Current PIN

People in need by district

DISTRICT	TOTAL POPULATION	PEOPLE IN NEED	MODERATE NEED	SEVERE NEED
District one	228.1 M	228.1 M	228.1 M	228.1 M
District one	66.7 M	66.7 M	66.7 M	66.7 M
District one	31.1 M	31.1 M	31.1 M	31.1 M
District one	28.8 M	28.8 M	28.8 M	28.8 M
District one	20.7 M	20.7 M	20.7 M	20.7 M
District one	17.2 M	17.2 M	17.2 M	17.2 M
District one	11.4 M	11.4 M	11.4 M	11.4 M
District one	5.2 M	5.2 M	5.2 M	5.2 M
District one	2.1 M	2.1 M	2.1 M	2.1 M
District one	788 k	788 k	788 k	788 k
District one	502 K	502 K	502 K	502 K



# Humanitarian Consequences (contd.)

SEVERITY

## 2 Overarching protection problems

2.1 Loss of civil documentation

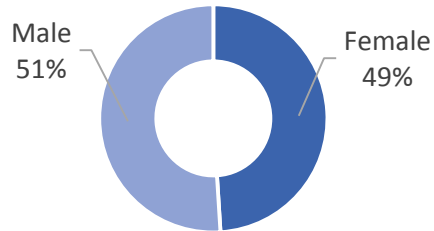
2.2 Psychosocial issues, including children in distress (under 18)

2.3 Negative livelihood coping strategies such as children under 18 work to provide resources, child marriage and forced marriage for adults.

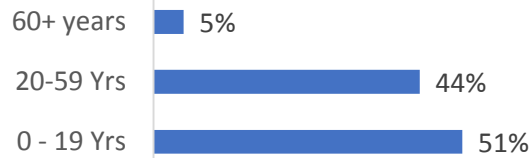
PEOPLE IN NEED

985,855

GENDER



AGE



LIVELIHOOD COPING STRATEGY (SELLING ASSETS)

41 %

Scale/class	1	2	3	4	5
Severity	None/Minimal	Stress	Severe	Extreme	Catastrophic

POPULATION GROUPS

PEOPLE IN NEED

MOST VULNERABLE GROUPS

PEOPLE IN NEED

IDPs in Camp

44,540

IDPs Non - Camp

245,378

Non-Displaced

41,291

Returnees

654,646



Children under 18 years in distress

124,097

# Humanitarian Consequences (contd.)

## 3 Living standards consequences

3.1 Negative food coping strategies

3.2 Livelihoods

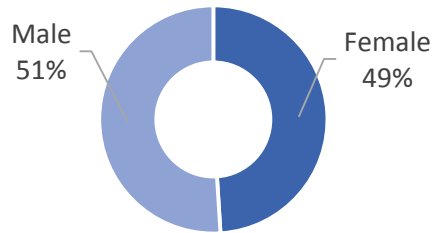
3.3 Access to basic services such as health care, water, sanitation, education

3.4 Access to markets, PDS

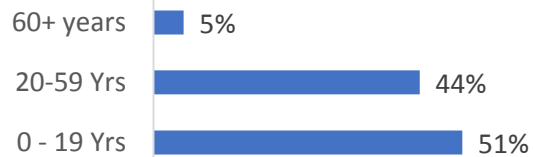
PEOPLE IN NEED

3.91 M

GENDER



AGE



UNEMPLOYMENT RATE (18-29 YRS)

54 %

AVERAGE AMOUNT OF DEBT (IQD)

2.2 M

POPULATION GROUPS

PEOPLE IN NEED

GENDER

AGE

SEVERITY

IDPs in Camp

316,377

IDPs Non - Camp

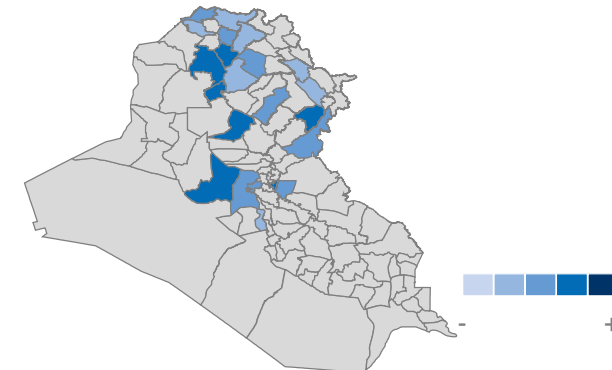
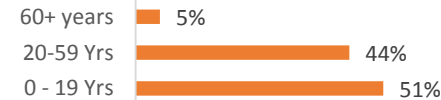
985,562

Non-Displaced

118,906

Returnees

2,492,781

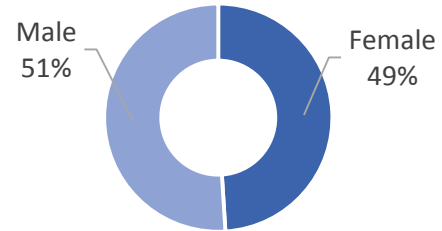


# TOTAL PIN

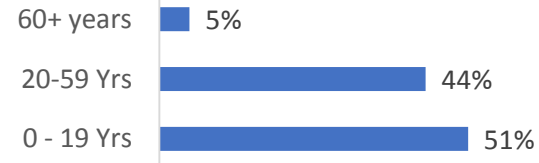
## PEOPLE IN NEED

**3,914,268**

## GENDER



## AGE



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POPULATION GROUPS	PEOPLE IN NEED	MOST VULNERABLE GROUPS	PEOPLE IN NEED
IDPs in Camp	<b>316,377</b>		
IDPs Non - Camp	<b>985,801</b>		
Non-Displaced	<b>118,967</b>		
Returnees	<b>2,493,124</b>		

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# Response Analysis & Planning

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## Humanitarian Response Plan (HRP)





# 2020 HRP – Enhancing:

## ❖ **HNO-HRP linkage:**

- more explicit rationale for which groups/locations affected by different types of humanitarian problems are prioritized for inclusion in HRP

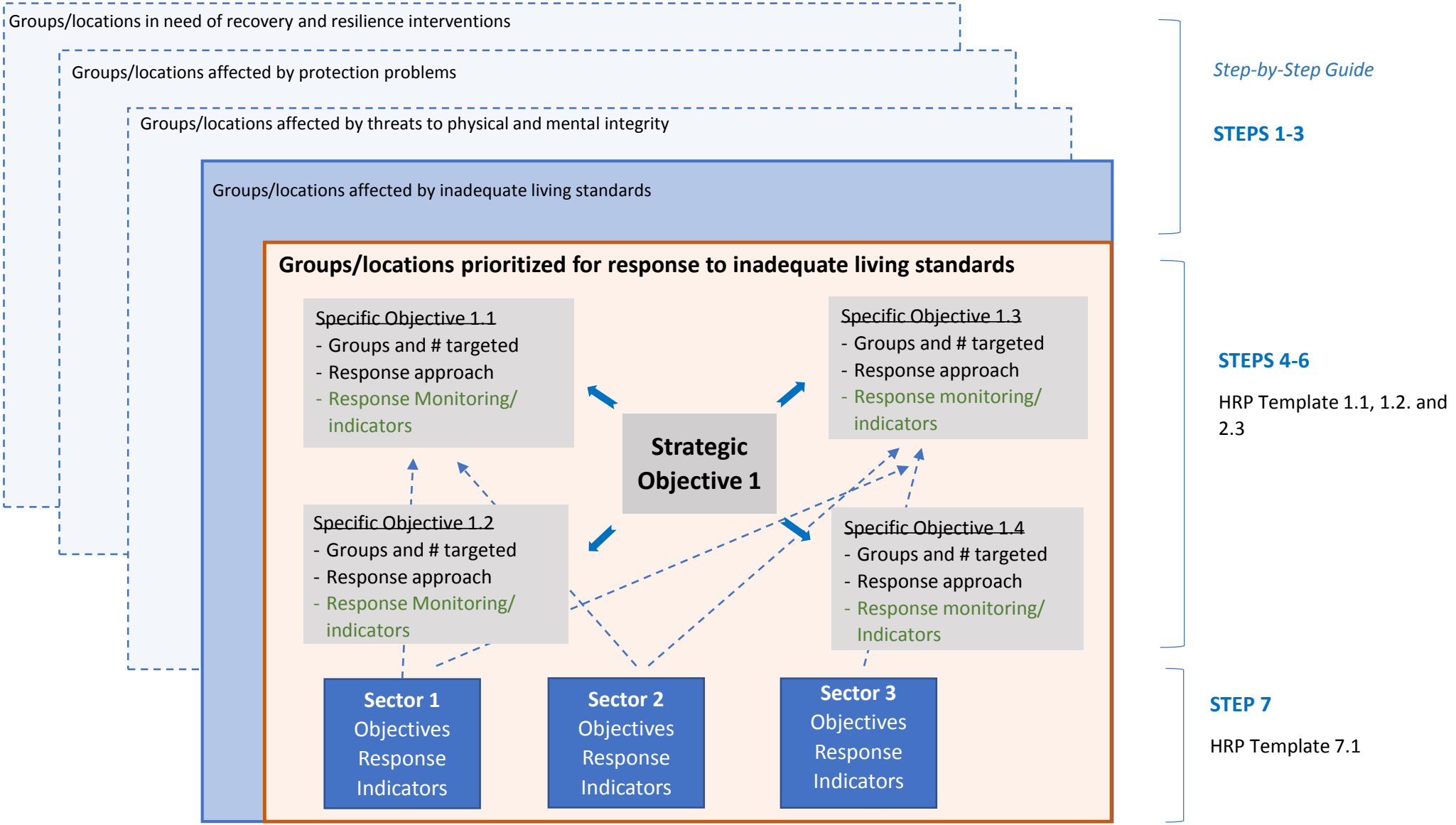
## ❖ **Inter-Sectoriality:**

- SMART(er) response objectives and (multi-sector) outcomes by prioritized groups/locations
- inter-sector response approach by prioritized group/location
- sectoral response plans articulated around strategic outcomes and required inter-sector response approaches

## ❖ **More concrete entries for:**

- vulnerability-sensitive planning (e.g. gender, age, disabled)
- defining scope of HDN as required for specific issues/groups/locations
- considering coordinated response modalities, e.g. multi-purpose cash
- feedback-informed response

# Planning by type of problem and prioritized groups/locations: Concepts and Steps



# Coordination and Facilitation

## **Increased focus on inter-sector response analysis to:**

- define boundaries for response to most affected locations/groups, considering: severity, magnitude, specific vulnerabilities and irreversibility
- link analysis of direct drivers of need, expressed community priorities and feasibility to inform multi-sector response objectives and approach
- recommend adjustments to current response patterns

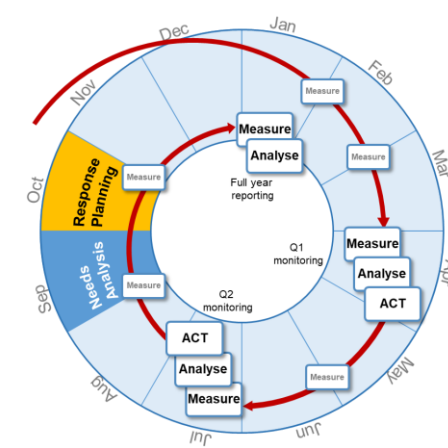
## **(Possible) Roles and Facilitation:**

- dedicated task forces (members of ISG + ICCs at hub level?) for each prioritized group/location
- members with an analytical and programming profile
- task forces (approx. 2 weeks) → validation workshop → sector planning

# Continuous Monitoring (Needs & Response)

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# Agreeing on Monitoring Approach and Indicators



- **needs and response** indicators
- **limited number of 'SMART'** (specific, measurable, attainable, relevant and time-bound) indicators
- **quantitative and qualitative indicators**, based on feasibility, resource implications, and timeliness with appropriate disaggregation
- **use Indicators' Registry** to harmonise definition of indicators.
- **include community perception indicators** and indicators on community engagement modalities (at minimum, include 'perception').
- Agree on **monitoring frequency** and **responsibilities** for: collecting data, indicators and other information, analyzing them, and communicating with decision-makers for programming and funding decisions.

# Monitoring response outputs vs outcomes

