Revised HPC Template for HPC 2020
Key messages for Coordinators, Co-Coordinators and Information Management Officers

Revised NHO-HRP Templates
Throughout 2018, UN Agencies and NGOs came together to review and strengthen HPC-related processes and products. The result of this work is a set of revised HPC templates with associated Step-by-Step guide (see annexes). These serve to update existing guidance, integrating developments achieved over recent years on needs assessment and response planning, as well as commitments made at the World Humanitarian Summit and Grand Bargain.[1]

What is new overall?
The enhanced HPC calls for a greater depth and breadth of identification of needs and analysis, done jointly with partners at sectoral and inter-sectoral level. Both levels of analysis require looking beyond immediate causes to also capture chronic and structural causes, as well as emerging risks to better define immediate and acute versus longer term needs as well as severity. The output of the analysis focuses on specific population groups or sub-groups, needs and geographic areas, articulated around: physical and mental well-being (related to survival); living standards and self-sustenance capacity; and recovery and resilience. These elements are now core sections of the HNO and will provide the necessary information for prioritization in the HRP.

Specific changes include:
- Strengthened focus on the multi-sectoral nature of needs and the response, the understanding of the causes (structural, chronic and immediate), the level of severity and likely evolution to allow for a more holistic and effective response with linkages to development interventions;
- Identification of priority groups and geographic areas directly based on the needs analysis
- Formulating results-based strategic objectives that define the changes we wish to see in the lives of people, to inform multi-sectoral and sectoral planning;
- Establishing or augmenting monitoring systems that allow for ongoing analysis of changes of the situation and needs together with progress towards outcomes; and
- Ensuring inclusivity through disaggregation and/or analysis of the differential impacts of the crisis and associated needs for diverse groups of people (i.e. gender, age, disability and other diversity characteristics), and communicating with communities.
- New guidance on disability inclusion has been has developed this year and should be fully considered in the HNO and the HRP.

The Step-by-Step guide provides important information on sequencing to ensure appropriate linkages between HNOs, HRPs and ongoing monitoring of the situation, needs and results.

The GPC comparison of HPC templates provides an overview of the changes.

---

[1] Country Operations: There are currently 30 active Protection clusters/sectors: Afghanistan, Burundi, Cameroon, CAR, Chad, Colombia, DRC, El Salvador, Ethiopia, Guatemala, Honduras, Iraq, Libya, Malawi, Mali, Mozambique, Myanmar, Niger, Nigeria, Pacific, Philippines, Somalia, South Sudan, State of Palestine, Sudan, Syria, Ukraine, Venezuela, Yemen, and Zimbabwe.
In 2019, there will be Humanitarian Response Plans in 21 countries, of which 11 are expected to be multi-year, and several other countries will issue other types of response plans.
Deadline for Completion: The Global Humanitarian Overview will be launched on 4 December 2019. The deadline for country-level inputs is 25 October, which means that HRPs must be finalized or nearly finalized by then.

What changes for the Protection Sector/Chapter?

- **Focus more on joint and holistic analysis & programming**: Engage much earlier than usual to discuss among the PC and AoRs on how to achieve more holistic protection analysis as well as integrated programming. There is need to ensure that this analysis is reflected in all parts of the HNO and HRP, not only in the sectoral chapter but also the general ones.
- **Strengthened focus on the multi-sectoral nature of needs and the response**, the understanding of the causes (structural, chronic and immediate), the level of severity and likely evolution to allow for a more holistic and effective response with linkages to development interventions.
- **Identification of priority groups and geographic areas** directly based on the needs analysis.
- **Formulating results-based strategic objectives** that define the changes we wish to see in the lives of people, to inform multi-sectoral and sectoral planning.
- **Establishing or augmenting monitoring systems** that allow for ongoing analysis of changes of the situation and needs together with progress towards outcomes.
- **Ensuring increased inclusivity through disaggregation** and/or analysis of the differential impacts of the crisis and associated needs for diverse groups of people (i.e. gender, age, disability and other diversity characteristics), and communicating with communities.
- **New guidance on disability inclusion and AoRs** on how to achieve more holistic protection analysis as well as integrated programming. There is need to ensure that this analysis is reflected in all parts of the HNO and HRP, not only in the sectoral chapter but also across the chapeau and more general sections.
- **Increased disaggregation by AoRs**: in the sectoral pages of the HNO (p. 45 of the template) and HRP (p. 43 of the template), there is the possibility to include a dedicated subsection for each AoR existing in the country within the Protection chapter. These sub-sections include an overview of the needs/response as well as AoRs specific indicators related to PIN, people targeted, financial requirements, partners and projects - all to be part of a strong and coherent, overall protection analysis. The new HNO template also allows for inclusion of AoR severity scale maps, if available (p. 43).
- **Standardized data entry in the Response Planning Module (RPM) within the Protection Cluster:** the new RPM will consistently consolidate data entry within the Protection Sector and establishment of AoRs specific makers (*planned field*).
- **Standardize data entry in the FTS module within the Protection Cluster**: ensure the FTS module systematically includes the specific AoRs involved in the response plan to allow for information breakdown.

Implication for the field

The revised HPC template will **not** bring significant changes to the way Protection Cluster and AoRs engage in the HRP and HNO process. As in previous years, Coordinators will have to work jointly towards the prioritization of the response based on the joint needs analysis while at the same time strengthening their engagement with other sectors for stronger inter-sectoral analysis and response.

While providing a logical structure and more coherence across countries, the template remains flexible in terms of length/sequencing and it is understood that some components may be shifted, combined, reduced or expanded. Ultimately, operations retain the capacity to design their response plans and to structure their protection chapters based on context and respective capacities.

It is important to note that the rolling out of the new templates and the disaggregation of data will not alone contribute to better response planning and financial reporting, and additional efforts will be required to strengthen field capacity and ensure the staffing needed.

What support can you expect from the GPC and the AoRs?

Specific guidance to accompany the roll out of the templates will be developed in close collaboration with the field and OCHA.

Please do not hesitate to contact us for assistance with the development of your HNO and HRP and please alert us if you are encountering problems with protection needs analysis in the HNO and the inclusion of protection priorities in the HRP.

Contacts

William Chemaly, Global Protection Cluster Coordinator (UNHCR): chemaly@unhcr.org
Sofia Khetib-Grundy, khetibgr@unhcr.org
Michael Copland, Child Protection AoR Coordinator (UNICEF): mcopland@unicef.org
Petra Heusser, Child Protection AoR Deputy Coordinator (UNICEF): pheusser@unicef.org
Jennifer Chase, GBV AoR Coordinator (UNFPA): chase@unfpa.org
Astrid Haaland, GBV AoR Deputy Coordinator (UNFPA): haaland@unfpa.org
Christelle Loupforest, MA AoR Coordinator (UNMAS): loupforest@un.org
Dalia Aranki, HLP AoR Coordinator (NRC): dalia.aranki@nrc.no