

PRINCIPLES OF PARTNERSHIP

EDUCATION SECTOR REVIEW:

ARE YOU FROM:  NNGO  INGO  Govt  UN Agency  Donor

Consider your largest partnership (in terms of funding) and answer the following questions:

**Equality: Equality requires mutual respect between members of the partnership irrespective of size and power. The participants must respect each other’s mandates, obligations and independence and recognise each other’s constraints and commitments. Mutual respect must not preclude organisations from engaging in constructive dissent.**

On a scale of 1 to 10...

Do you feel respected by your partner?

|            |    |    |           |    |    |    |              |    |     |
|------------|----|----|-----------|----|----|----|--------------|----|-----|
|            |    |    |           |    |    |    |              |    |     |
| 1.         | 2. | 3. | 4.        | 5. | 6. | 7. | 8.           | 9. | 10. |
| Not at all |    |    | Sometimes |    |    |    | All the time |    |     |

Do you feel that your partnership allows you to maintain your organisations’ mandate, obligations and independence?

|            |    |    |           |    |    |    |              |    |     |
|------------|----|----|-----------|----|----|----|--------------|----|-----|
|            |    |    |           |    |    |    |              |    |     |
| 1.         | 2. | 3. | 4.        | 5. | 6. | 7. | 8.           | 9. | 10. |
| Not at all |    |    | Sometimes |    |    |    | All the time |    |     |

Do you feel that your organisations’ constraints and challenges are acknowledged and taken into account in the partnership?

|            |    |    |           |    |    |    |              |    |     |
|------------|----|----|-----------|----|----|----|--------------|----|-----|
|            |    |    |           |    |    |    |              |    |     |
| 1.         | 2. | 3. | 4.        | 5. | 6. | 7. | 8.           | 9. | 10. |
| Not at all |    |    | Sometimes |    |    |    | All the time |    |     |

How comfortable are you raising concerns or disagreements with your partner?

|            |    |    |          |    |    |    |            |    |     |
|------------|----|----|----------|----|----|----|------------|----|-----|
|            |    |    |          |    |    |    |            |    |     |
| 1.         | 2. | 3. | 4.       | 5. | 6. | 7. | 8.         | 9. | 10. |
| Not at all |    |    | Somewhat |    |    |    | Completely |    |     |

**Transparency: This is achieved through dialogue (on equal footing), with an emphasis on early consultations and early sharing of information. Communications and transparency, including financial transparency, increase the level of trust among organisations.**

On a scale of 1 to 10...

To what extent were your ideas and views taken into account when designing the partnership?

|            |    |    |          |    |    |    |            |    |     |
|------------|----|----|----------|----|----|----|------------|----|-----|
|            |    |    |          |    |    |    |            |    |     |
| 1.         | 2. | 3. | 4.       | 5. | 6. | 7. | 8.         | 9. | 10. |
| Not at all |    |    | Somewhat |    |    |    | Completely |    |     |

How equal do you think the following are (between your organisation and your partners')?

*Access to relevant information for programming*

|                  |    |    |    |    |    |    |    |            |     |
|------------------|----|----|----|----|----|----|----|------------|-----|
|                  |    |    |    |    |    |    |    |            |     |
| 1.               | 2. | 3. | 4. | 5. | 6. | 7. | 8. | 9.         | 10. |
| Not equal at all |    |    |    |    |    |    |    | Very equal |     |

*Access to relevant information about each others' funding and finances*

|                  |    |    |    |    |    |    |    |            |     |
|------------------|----|----|----|----|----|----|----|------------|-----|
|                  |    |    |    |    |    |    |    |            |     |
| 1.               | 2. | 3. | 4. | 5. | 6. | 7. | 8. | 9.         | 10. |
| Not equal at all |    |    |    |    |    |    |    | Very equal |     |

*How much do you trust your partner?*

|            |    |    |    |    |    |    |    |            |     |
|------------|----|----|----|----|----|----|----|------------|-----|
|            |    |    |    |    |    |    |    |            |     |
| 1.         | 2. | 3. | 4. | 5. | 6. | 7. | 8. | 9.         | 10. |
| Not at all |    |    |    |    |    |    |    | Completely |     |

**Results-oriented approach: Effective humanitarian action must be reality-based and action-oriented. This requires results-oriented coordination based on effective capabilities and concrete operational capacities.**

On a scale of 1 to 10...

Do you agree with the programme design and strategy in your partnership?

|            |    |    |          |    |    |    |           |    |     |
|------------|----|----|----------|----|----|----|-----------|----|-----|
|            |    |    |          |    |    |    |           |    |     |
| 1.         | 2. | 3. | 4.       | 5. | 6. | 7. | 8.        | 9. | 10. |
| Not at all |    |    | Somewhat |    |    |    | Very Much |    |     |

Are the targets reasonable?

Yes

No

Do you provide progress reports to your partner?

Yes

No

Does your partner provide reports to you?

Yes

No

|    | What are <b><u>your organisations'</u></b> top three constraints? | What are <b><u>your partners'</u></b> top three constraints? |
|----|---|--|
| 1. |   |  |
| 2. |   |  |
| 3. |   |  |

**Responsibility: Humanitarian organisations have an ethical obligation to each other to accomplish their tasks responsibly, with integrity and in a relevant and appropriate way. They must make sure they commit to activities only when they have the means, competencies, skills and capacity to deliver on their commitments. Decisive and robust prevention of abuses committed by humanitarians must also be a constant effort.**

On a scale of 1 to 10...

Is the budget in your partnership sufficient to meet targets and maintain minimum quality standards?

|            |    |    |          |    |    |    |            |    |     |
|------------|----|----|----------|----|----|----|------------|----|-----|
|            |    |    |          |    |    |    |            |    |     |
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| Not at all |    |    | Somewhat |    |    |    | Completely |    |     |

Is there a Code of Conduct for your staff?

Yes  No

Does your partner have a Code of Conduct?

Yes  No

Have the risks **to your staff** been adequately taken into account in the partnership?

|            |    |    |           |    |    |    |            |    |     |
|------------|----|----|-----------|----|----|----|------------|----|-----|
|            |    |    |           |    |    |    |            |    |     |
| 1.         | 2. | 3. | 4.        | 5. | 6. | 7. | 8.         | 9. | 10. |
| Not at all |    |    | Sometimes |    |    |    | Completely |    |     |

Have the risks **to your partners' staff** been adequately taken into account in the partnership?

|            |    |    |           |    |    |    |            |    |     |
|------------|----|----|-----------|----|----|----|------------|----|-----|
|            |    |    |           |    |    |    |            |    |     |
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