Risk Mitigation Example A

Risk	Consequences	Mitigation measures / *Opportunities*	Likelihood
Biased targeting and beneficiary selection	Increased tensions Reduced impact of aid	Grievance committees Random monitoring by independent actors *Advocacy for community ownership of assistance outcomes*	High
Access and security	Affected populations not served	Only in-kind assistance in risk areas. Relocation *Outsourced distribution can permit continuous aid in risk areas without exposing staff*	
Corruption and fraud	Cash used to gain advantages or benefits	Whistleblowing mechanisms Swift response to reports of fraud or corruption *Direct transfer to beneficiaries can bridge potential corruption at multiple levels*	
Tensions with host communities	Increased tension Hostility towards field staff	Complementary community support projects Inclusion of a proportion of hosting vulnerable families in the assistance scheme Information and sensitzation campaigns *Support to the most vulnerable can relieve burden on hosting communities*	
Gender	Specific needs of certain individuals not addressed	Information, sensitization and social work Complementary gender specific projects PDM and protection monitoring	Medium
Extortion and diversion	Cash diverted by middle-men or extorted from beneficiaries	Clear information to beneficiaries Focus group discussions	
Acceptance	Cash seen as a harmful modality	Clear advocacy messages, Q & As and increased coordination	
Exclusion	Eligible families falling out of the project timeline excluded from assistance	Communication with target populations Transparent criteria and clear implementation guidelines Harmonized approach by all aid actors	
Misuse of cash	Cash used for illegal or harmful purposes (drugs, arms, alcohol)	Reporting of information and cases Regular PDM	Low
Inflation and market capacity	Price increase induced by injection of cash into local markets	Adapted amounts Market assessments Monitoring for better knowledge on market reactions	
Capacities and skills	Programme is not delivered resulting in reputational risk, tensions and complaints	Training, tools and methodologies Staff awareness Progressive implementation	